	CIW	<b>P Team &amp; Schedules</b>			
					Resources
Indicators of Quality CIWP: CIWP Team				CIWP Team Guida	<u>nce</u>
The CIWP team includes staff reflecting the div	ersity of student demographics	and school programs.			
The CIWP team has 8-12 members. Sound ratio	nale is provided if team size is sr	maller or larger.			
The CIWP team includes leaders who are respo most impacted.	nsible for implementing Foundc	ations, those with institutio	nal memory	and those	
The CIWP team includes parents, community m	1embers, and LSC members.				
All CIWP team members are meaningfully involv appropriate for their role, with involvement alo					
Name		Role		Email	
Mescha Lammy	Principal			mmrobertson@cps.edu	
Sabrina Williams	Parent			brinaw722@gmail.com	
Deborah Chaney	Teacher Lea	ıder		dachaney@cps.edu	
Ariachizu Kamalu	Teacher Lea	ıder		akamalu@cps.edu	
_indora Kamalu	Teacher Lea	ıder		LKamalu1@cps.edu	
Charles Miles	Partnerships	& Engagement Lead		cmiles@youth-guidance.org	
Rodney Brown	Partnerships	& Engagement Lead		Brown@youth-guidance.org	
Cloretha Morrell	Other - Com	munity Rep		cjmorrell@mail.com	
T.K. Knowling	Student			ttnowlin@cps.edu	
Kristian Williams	Student			KJWilliams56@cps.edu	

#### **Initial Development Schedule** Outline your schedule for developing each component of the CIWP. **CIWP** Components Planned Completion Date 📥 Planned Start Date 📥 7/20/23 7/20/23 Team & Schedule 7/20/23 7/20/30 Reflection: Curriculum & Instruction (Instructional Core) Reflection: Inclusive & Supportive Learning (Instructional Core) 7/20/23 7/20/30 Reflection: Connectedness & Wellbeing 7/20/23 7/20/30 Reflection: Postsecondary Success 7/20/23 7/20/30 7/20/30 Reflection: Partnerships & Engagement 7/20/23 7/20/23 7/20/30 Priorities Root Cause 7/24/23 7/24/23 Theory of Acton 7/24/23 7/24/23 Implementation Plans 7/24/23 7/24/23 7/24/23 7/24/23 Goals Fund Compliance 7/24/23 7/24/23 Parent & Family Plan 7/24/23 7/24/23 8/10/23 8/10/23 Approval

# **SY24 Progress Monitoring Schedule**

Indicate the SY24 dates when your CIWP team will hold progress monitoring check-ins. As a reference, these dates will auto-populate in your implementation plans.

# CIWP Progress Monitoring Meeting Dates 💰

0	0	
10/27/2023		
01/12/2024		
03/22/2024		
05/31/2024		
	01/12/2024 03/22/2024	01/12/2024 03/22/2024

	Indicators of a Quality CIWP: Reflection Schools reflect by triangulating various data sources, inclu- data, and disaggregated by student groups. Reflections can be supported by available and relevant evid school's implementation of practices. Stakeholders are consulted for the Reflection of Foundatio Schools consider the impact of current ongoing efforts in t	sive of quantitative dence and accurate ns.	e and qualitative Reflection on Foundations Protocol	
<u>leturn to</u> <u>Top</u>	Cur	riculum & I	Instruction	
Using t	he associated references, is this practice consistently implemented?	References	What are the takeaways after the review of metrics?	Metrics
Yes	All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.	<u>CPS High Quality</u> <u>Curriculum</u> <u>Rubrics</u>	We need to be more intentional about the skills we are teaching (including the success criteria or specific steps to solving the problem, etc.), and develop an effective and efficient way to track and communicate the skills we are teaching. We also need to consider our own personal biases and how that affects our expectations for students. We need to allow them some wait time, and to restate questions, etc. How can we better plan and provide resources to meet the	IAR (Math) IAR (English) Rigor Walk Data (School Level Dat
artially	Students experience grade-level, standards-aligned instruction.	Rigor Walk Rubric Teacher Team Learning Cycle Protocols Quality Indicators Of Specially Designed Instruction	needs of our students so we can effectively help them interact with grade level content? What structures can we put in place to address deficits immediately? How can we build stamina, a growth mindset, and address their deficit skills?	PSAT (EBRW) PSAT (Moth) STAR (Reading)
ortially	Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the conditions that are needed for students to learn.	<u>Powerful</u> <u>Practices Rubric</u> <u>Learning</u> <u>Conditions</u>	What is the feedback from your stakeholders? Most stakeholders see our efforts in building positive processes and practices. We need to refine those systems and structures.	<u>STAR (Math)</u> iReady (Reading) iReady (Math)
artially	The ILT leads instructional improvement through distributed leadership.	Continuum of ILT Effectiveness Distributed Leodership		<u>Cultivate</u> <u>Grades</u> <u>ACCESS</u>
No	School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.	Customized Balanced Assessment Plan ES Assessment Plan Development Guide HS Assessment Plan Development		<u>TS Gold</u> Interim Assessme Data
No	Evidence-based assessment for learning practices are enacted daily in every classroom.	Assessment for Learning Reference Document	What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?   We have started working on identifying skills and success criteria. It is just in early stages. This is intended to address Tier 1. After that we will work on additional supports for our most marginalized students.	
nis Found e teache	What student-centered problems have surfaced during this reflect ation is later chosen as a priority, these are problems the school ma CIWP. Ins are not clear about the skills we are focusing on and assest ys clear about what skills they should be learning; in addition	ay address in this ssing, students 🛛	٩	

academic risk-taking, and identify safety has indicated that a significant number of our students do not think that their teachers believe in them and their ability to achieve grade level content. On the 5Essentials survey, student teacher trust is 26, which falls in the "weak". Both Supportive Environment and Ambitious Instruction are rated as "weak" overall with "academic press" rated as the weakest area. Students self-reported that they are not always sure what they are supposed to be learning in some of their classes (anecdotal data during CIWP meetings in July). This is also supported by the fact that our student performance data shows that 2% of our students are meeting standards on the state test.

# Return to<br/>TopInclusiveUsing the associated references, is this practice consistently

Yes

# implemented?

# References

**Inclusive & Supportive Learning Environment** 

# What are the takeaways after the review of metrics?

#### Metrics

School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform student and family engagement consistent with the expectations of the MTSS Integrity Memo.

#### MTSS Integrity Memo

MTSS Continuum

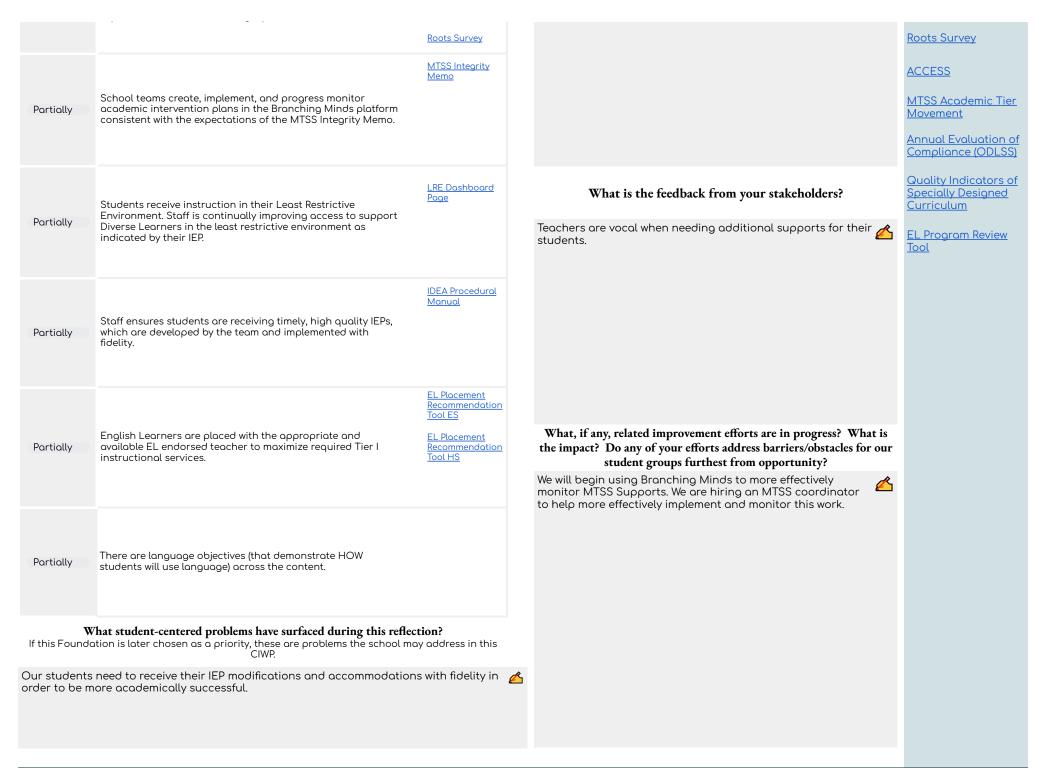
Most external stakeholders (parents) see our efforts in building positive processes and practices. However, we need to refine those systems and structures in order to be more effective. Unit/Lesson Inventory for

Language Objectives (School Level Data)

MTSS Continuum

# FENGER HS\_SY24-SY26\_CIWP: 609705

## **Reflection on Foundations**



Partially

<u>Top</u>	2 Connectedness & Wellbeing							
Using t	the associated references, is this practice consistently implemented?	References	What are the takeaways after the review of metrics?	Metrics				
		<u>BHT Key</u> Component Assessment	Our students live in an environment that contributes to trauma and other distractors that make it harder for them to learn grade level content.	% of Students receiving Tier 2/3 interventions meeting targets				
Yes	Universal teaming structures are in place to support student connectedness and wellbeing, including a Behavioral Health Team and Climate and Culture Team.	<u>SEL Teaming</u> <u>Structure</u>		<u>Reduction in OSS per</u> <u>100</u>				
				Reduction in repeated disruptive behaviors (4-6 SCC)				
				Access to OST				
Partially	Student experience Tier 1 Healing Centered supports, including SEL curricula, Skyline integrated SEL instruction, and restorative practices.			Increase Average Daily Attendance				
				Increased				

All students have equitable access to student-centered enrichment and out-of-school-time programs that effectively complement and supplement student learning during the school day and are responsive to other student interests and needs.

#### What is the feedback from your stakeholders?

Stakeholders have identified that there is a critical need for more teachers, more resources and support. They acknowledge that we are 🖄 doing good work within our capacity.

<u>Increased</u> Attendance for **Chronically Absent Students** 

Reconnected by 20th Day, Reconnected after 8 out of 10 days <u>absent</u>

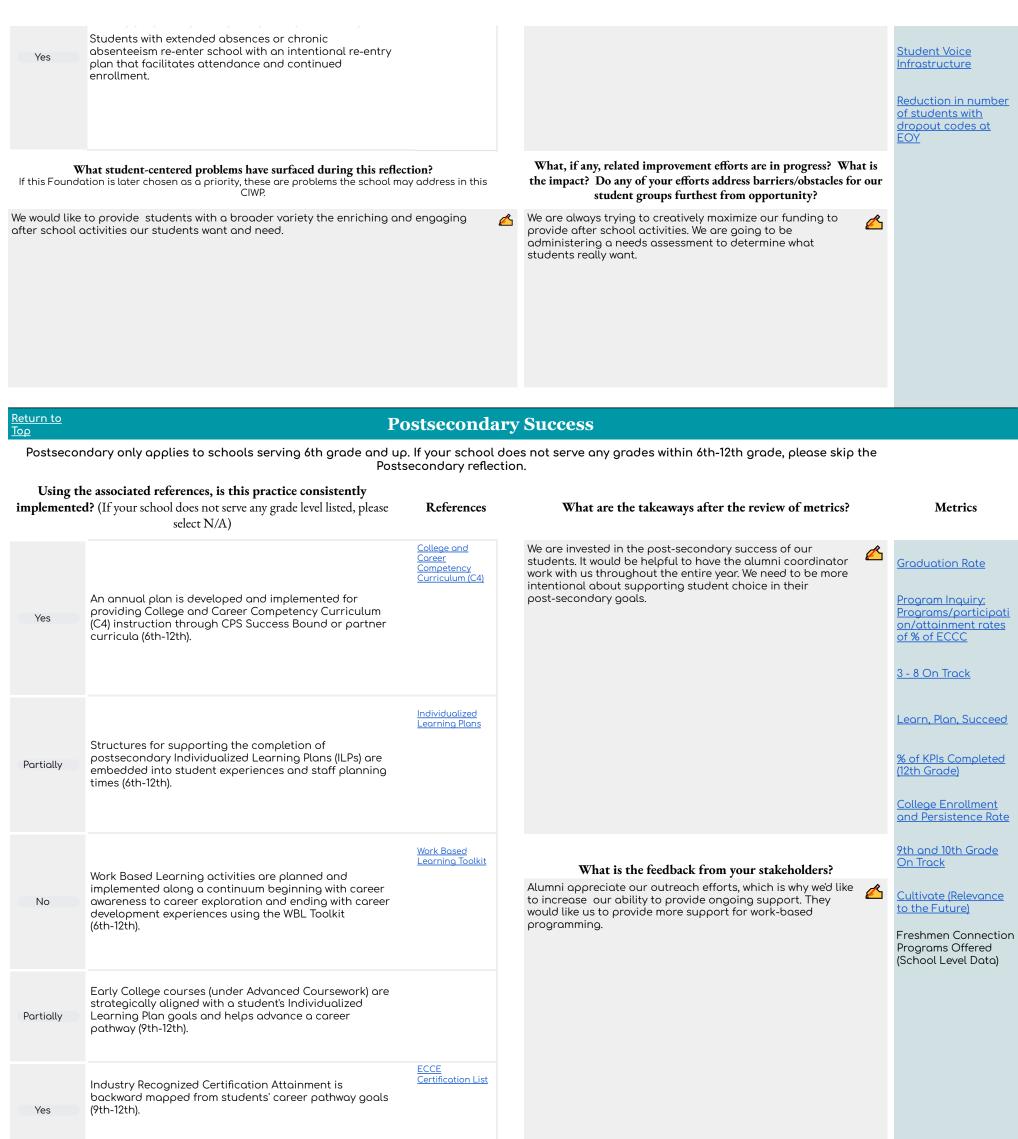


Staff trained on alternatives to exclusionary discipline (Śchool Level Data)

Enrichment Program Participation: Enrollment & <u>Attendance</u>

# FENGER HS\_SY24-SY26\_CIWP: 609705

# **Reflection on Foundations**





<u>Alumni Support</u>

Initiative One

Pager

There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, review postsecondary data, and develop implementation for additional supports as needed (9th-12th).

# Partially

Yes

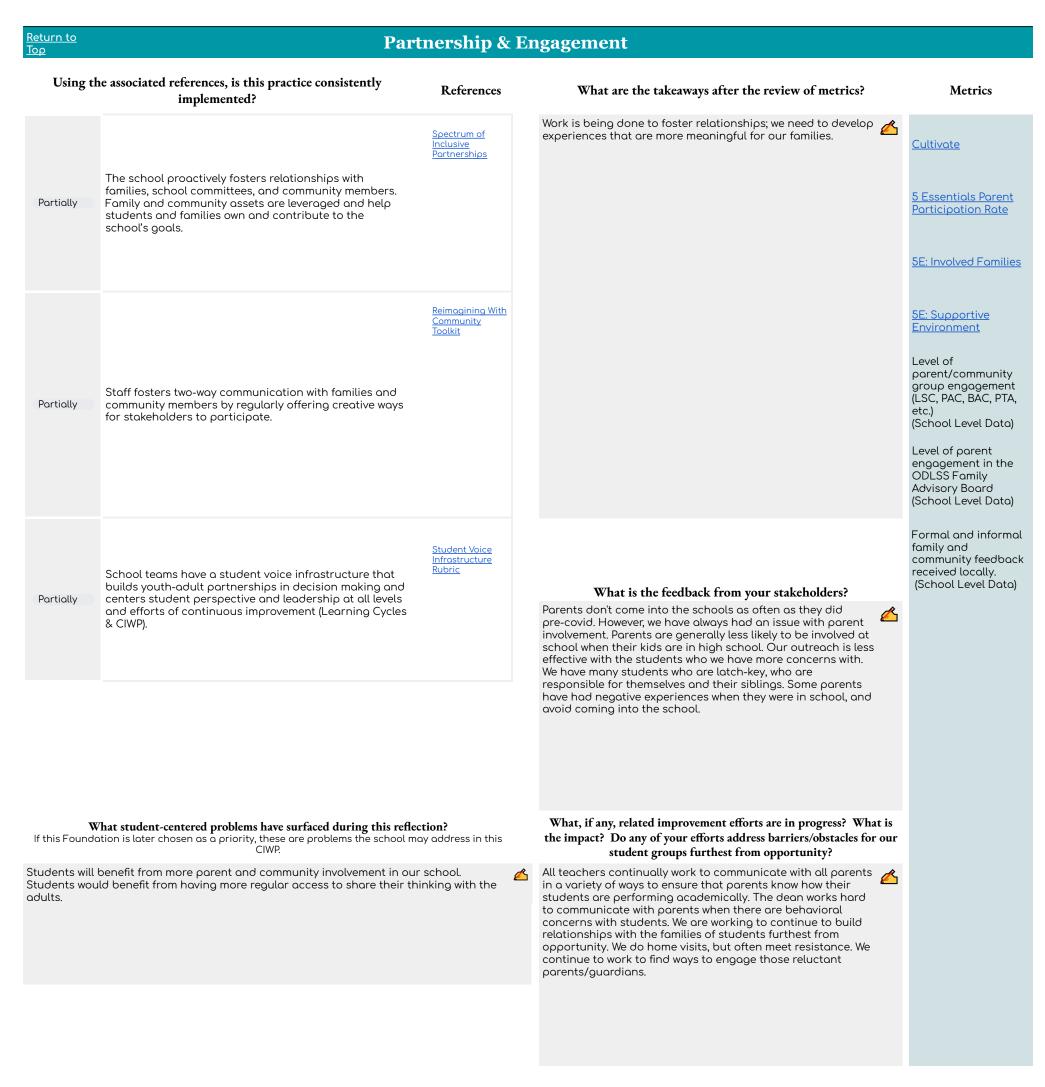
Staffing and planning ensures alumni have access to an extended-day pay "Alumni Coordinator" through the Alumni Support Initiative during both the summer and winter/spring (12th-Alumni).

#### What student-centered problems have surfaced during this reflection?

If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

Students are not consistently being supported in their post secondary areas of interest in all of their classes. If students see a variety of post-secondary options, and we provide them with support in pursuing them, we believe they would be more likely to stay in school and graduate (11% of our students drop out before graduating, per the Illinois State Report Card). What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

We are planning to hire a post-secondary coach to assist us in providing the best supports possible for students' post-secondary success. We work with community colleges, state colleges and universities, and trade unions (field trips, and guest speakers). We are supporting all our students in grades 11-12 in seminars, college tours and visits, and career visits, and in the diverse learner population. but are not fully supporting them all in grades 9-10. We use Naviance as a tool to assist student in indentying career options. Our Embark program, starting during grades 10-12, provides some students with exposure to a variety of occupations, including site visits, that help them think more broadly about their post-secondary opportunities.



Jump to Reflection	PriorityTOAGoal SettingProgressSelect the Priority Foundation to pull over your Reflections here =>		Curriculum & Instruction		
	Reflectio	ation			
Using the	ssociated documents, is this practice consistently implemented?		What are the takeaways after the review of metrics?		
Yes All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.		or specific sta track and co biases and h	e more intentional about the skills we are teaching (including the success criteria eps to solving the problem, etc.), and develop an effective and efficient way to mmunicate the skills we are teaching. We also need to consider our own personal ow that affects our expectations for students. We need to allow them some wait restate questions, etc. How can we better plan and provide resources to meet the		
Partially	Students experience grade-level, standards-aligned instruction.	needs of our structures co	students so we can effectively help them interact with grade level content? What an we put in place to address deficits immediately? How can we build stamina, a set, and address their deficit skills?		
Partially	Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the conditions that are needed for students to learn.				
Partially	The ILT leads instructional improvement through distributed				
,	leadership.		What is the feedback from your stakeholders?		
No	No School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.		olders see our efforts in building positive processes and practices. We need to systems and structures.		
No	Evidence-based assessment for learning practices are enacted daily in every classroom.				
Since teachers atudents are r hey often feel not believe in dentified as g ndicated that believe in then survey, studen Environment c press" rated as ure what they data during C	are not clear about the skills we are focusing on and assessing, ot always clear about what skills they should be learning; in addition, like what they are learning is not grade level, and that teachers do hem as learners. On the Cultivate survey, the top priorities were owth mindset, academic risk-taking, and identify safety has a significant number of our students do not think that their teachers on their ability to achieve grade level content. On the 5Essentials t teacher trust is 26, which falls in the "weak". Both Supportive nd Ambitious Instruction are rated as "weak" overall with "academic the weakest area. Students self-reported that they are not always are supposed to be learning in some of their classes (anecdotal WP meetings in July). This is also supported by the fact that our mance data shows that 2% of our students are meeting standards on	We have start is intended to marginalized	address barriers/obstacles for our student groups furthest from opportunity? ted working on identifying skills and success criteria. It is just in early stages. This b address Tier 1. After that we will work on additional supports for our most students.		
Return to Top	Determine I	Priorities			
			Resources: 🖉		
What	s the Student-Centered Problem that your school will address in this Pri	ority?	Determine Priorities Protocol		
Students			I		
ddressed in e hat they can c lentified as gr gnificant nun bility to achie rhich falls in th veak" overall v re not always ata during Cl <sup>1</sup>	om more clarity in communication of skills and success criteria that are ach lesson, as well as teachers directly and indirectly communicating the II learn grade level content. On the Cultivate survey, the top priorities we bowth mindset, academic risk-taking, and identify safety has indicated th ber of our students do not think that their teachers believe in them and t we grade level content. On the 5Essentials survey, student teacher trust is e "weak". Both Supportive Environment and Ambitious Instruction are rate with "academic press" rated as the weakest area. Students self-reported sure what they are supposed to be learning in some of their classes (and VP meetings in July). This is also supported by the fact that our student at a shows that 2% of our students are meeting standards on the state te	eir belief are at a their 26, ed as that they ecdotal	Indicators of a Quality CIWP: Determine Priorities Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core. Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative). For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation. Priorities are determined by impact on students' daily experiences.		
eturn to Top	Root C	ause			

# What is the Root Cause of the identified Student-Centered Problem?

## As adults in the building, we...

need to clearly communicate the skills we are teaching each day to our students to ensure we are all knowledgeable about the focus of the instruction and execute meaningful instruction that leads to the mastery of the identified skill; this will also lead to students seeing that teachers believe in their ability to learn grade level content. On the Cultivate survey, the top priorities were identified as growth mindset, academic risk-taking, and identify safety has indicated that a significant number of our students do not think that their teachers believe in them and their ability to achieve grade level content. On the 5Essentials survey, student teacher trust is 26, which falls in the "weak". Both Supportive Environment and Ambitious Instruction are rated as "weak" overall with "academic press" rated as the weakest area. Students self-reported that they are not always sure what they are supposed to be learning in some of their classes (anecdotal data during CIWP meetings in July). This is also supported by the fact that our student performance data shows that 2% of our students are meeting standards on the state test.

## 5 Why's Root Cause Protocol

# Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team.

The root cause is based on evidence found when examining the student-centered problem.

Root causes are specific statements about adult practice.

Root causes are within the school's control.

# Theory of Action

# What is your Theory of Action?

lf we					Resources: 💋
clearly identify	y the grade level skills that will be taught each day, intentionally students, then develop and execute a lesson plan that leads to r			of a Quality CIWP: Theory of	
	nile we also communicate our belief in our students' ability to lec			action is grounded in research or	r evidence based practices.
			Theory of A	ction is an impactful strategy th	at counters the associated root cause.
then we see				action explicitly aim to improve s section, in order to achieve the	the experiences of student groups, identified goals for selected metrics.
meaningful, fa	ocused grade level instruction and learning		Theory of A staff/stude	action is written as an "If we (x, y, nt practices), which results in (g	, and/or z strategy), then we see (desired goals)"
				sources necessary for implemen to write a feasible Theory of Act	itation (people, time, money, materials) are ion.
which leads to					
will lead to stu	nonstration of student mastery, and smaller academic gaps; in a idents being more likely to believe in themselves as learners, and	l to be	lieve ど		
curriculum ma	see them as learners. RESOURCES NEEDED using Skyline gra aterials thoughtfully, strategically and effectively, time at faculty available PD days, with the work led by the ILT). SEE DATA ABOVE	meetir	ngs and		
	DS IDENTIFIED.				
<u>Return to Top</u>	Implen	nenta	tion Plan		
					Resources: 🜠
	Indicators of a Quality CIWP: Implementation Planning			<i></i>	
	Implementation Plan Milestones, collectively, are comprehensive to im milestones and action steps per milestone should be impactful and fe	asible.			
	Implementation Plan identifies team/person responsible for implemen used to report progress of implementation.				
	Implementation Plan development engages the stakeholders closest to Action steps reflect a comprehensive set of specific actions which are	relevar	it to the strategy for at least	, , ,	OF THE CHART LEATH.
	Action steps are inclusive of stakeholder groups and priority student Action steps have relevant owners identified and achievable timelines.				
	Team/Individual Responsible for Implementation Plan	A		Dates for Progress M	onitoring Check Ins
	Team/ Individual Responsible for Implementation Fian	<mark>// 1</mark>		Q1 10/27/2023	Q3 03/22/2024
				Q2 01/12/2024	Q4 05/31/2024
	SY24 Implementation Milestones & Action Steps		Who 📥	By When 📥	Progress Monitoring
Implementation	By the end of Quarter 1, 75% of teachers will clearly identify the	Э.			
Milestone 1	skill(s) that will be taught each day and use the updated lessor template; each day, throughout the class period, all teachers of				
	communicate the skills and success criteria to the students, students can communicate what skills(s) they are learning, and where they are in the process of learning the skill(s) as measur		ILT	10/27/23	Select Status
	a review of lesson plans, and walkthrough data that focuses or communication of skills of students.				
Action Step 1	Provide professional learning to all staff to identify the explicit	skills			
	(including success criteria) they are teaching from each learnir standard.	ng	Lammy	August 17	Select Status
Action Step 2	Provide professional learning for all staff to successfully plan lessons using the updated lesson plan template.		ILT/Lammy	October 4	Select Status
Action Step 3	Lesson plans will be reviewed and feedback will be provided to		ILT/Lammy	October 27	Select Status
Action Step 4	Monitor classrooms to ensure skills and success criteria are clu communicated to students, and that students are able to iden		ILT/Lammy	October 27	Select Status
Action Step 5	the skills and learning targets they are learning.				Select Status
Implementation	By the end of Quarter 2, 75% of teachers will refine their DOK 2	2. 3.			
Milestone 2	and 4 questions to build more content focused deep and meaningful discussions, as measured by a review of lesson pla		Lammy, ILT	December 21	Select Status
	and by walkthough data.				
Action Step 1	Provide professional learning to ensure all staff can identify an develop DOK 2, 3, and 4 questions. (Teacher content learning)	nd	Lammy, ILT	October 27	Select Status
Action Step 2	Collect baseline data to measure the percentages of DOK 1, 2, 3 4 questions, and to measure content-based discussions. (peer	3, and	Lammy, ILT	November 9	Select Status
Anting Story 2	observations)				
Action Step 3	Staff will effectively communicate higher level thinking process students to assist them in their thinking and responses.		Lammy, ILT	May 31	Select Status
Action Step 4	Collect midpoint data to measure the percentages of DOK 1, 2, and 4 questions, and to measure content-based discussions. ( observations)		Lammy, ILT	December 1	Select Status
Action Step 5	observations) Collect baseline data for student discussions, using the discus	sion	Lammy, ILT	January 12	Select Status
	rubric to use for measuring growth during quarter 3.		,,. <u>.</u> .	······	
Implementation Milestone 3	student engagement and participation in discussions by 50% of	as	Lammy, ILT		Select Status
	measured by the discussion rubric.				
Action Step 1	Identify and share with staff alternative ways of encouraging students in deeper thinking if they are reluctant to share their	ideas		lonuar 20	Calast Chat
	with the class. Staff will also share their currently successful questioning and discourse strategies.		Lammy, ILT	January 30	Select Status
Action Step 2	Provide additional opportunities for staff to share successful questioning and discourse strategies.		Lammy, ILT	March 22	Select Status
Action Step 3	Collect midpoint data to measure the percentages of DOK 1, 2, and 4 questions, and to measure content-based discussions. (		Lammy, ILT	February 2	Select Status
	observations)		Lammy, ILI		

Action Step 4 Action Step 5	Collect end of data to measure the percentages of DOK 1, 2, 3, and 4 questions, and to measure content-based discussions. and determine which staff members need additional support.	Lammy, ILT	March 22	Select Status Select Status			
Action Step 3				Select Status			
Implementation Milestone 4	100% of teachers who have not met quarter 1, 2, and 3 goals will be provided with additional supports so that by the end of quarter 4, 100% of teachers clearly identify the skill(s) that will be taught each day and use the updated lesson plan template; each day, throughout the class period, all teachers clearly communicate the skills and success criteria to the students, students can communicate what skills(s) they are learning, and where they are in the process of learning the skill(s) as measured by a review of lesson plans, and walkthrough data that focuses on communication of skills to students. 100% of teachers will refine their DOK 2, 3, and 4 questions to build more content focused deep and meaningful discussions, as measured by a review of lesson plans, and by walkthough data. 100% of teachers will increase the amount of student engagement and participation in discussions by 50% as measured by the discussion rubric.	Lammy, ILT	May 31	Select Status			
Action Stan 1	Analyze Quarter 3 data to determine who needs additional support.		April 1	Select Status			
Action Step 1 Action Step 2	Develop and implement a learning plan for those who need		April 4				
Action Step 2	additional support.	Lammy, ILT	May 3	Select Status			
Action Step 3	Celebrate discourse and discussion successes at each faculty meeting.	Lammy, ILT	May 31	Select Status			
Action Step 4				Select Status			
Action Step 5				Select Status			
	SY25-SY26 In	nplementation Milestones					
SY25 Anticipated Milestones	nticipated from FY24						
SY26 Anticipated Milestones							
Return to Top	Goal Se	tting					
<u>hetarri to top</u>		0					

	Resources: 🗭
Indicators of a Quality CIWP: Goal Setting	IL-EMPOWER Goal Requirements
Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).	For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:
Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).	-The CIWP includes a reading Performance goal -The CIWP includes a math Performance goal
Goals seek to address priorities and opportunity gaps by embracing the principles of <u>Targeted Universalism</u> .	-The goals within the reading, math, and any other
There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.	IL-EMPOWER goals include numerical targets -Schools designated as Targeted Support identify the student groups named in the designation within the goals
Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.	above and any other IL-EMPOWER goals
Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.	

# **Performance Goals**

					Numerical	Targets [Opti	onal]  🖄
Specify the Goal 🛛 🖄	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🖄	SY24	SY25	SY26
50% of all student show mastery on each unit perfomance task as	Yes	Other End of Unit	African American Male		50%		
measured by the end of unit assessment.	res	Assessments, all core departments	Overall		50%		
			African American Male		50%		

50% of all students show mastery of skills as measured by the interim assessments.	Yes	Interim Assessment Dota	Overall		50%	
		Practice Go	als al and identify how you will m	ensure progress to	wards this goal <i>A</i>	
Identify the Foundations Practice(s) mo your practice goals. 🏾 🎢	st anglieu to	SY24	SY25	easure progress to	SY26	
C&I:2 Students experience grade-leve standards-aligned instruction.		week data cycle data to rogress toward this practice.	We will use 6 week data cy determine progress towar practice.	vd this	'e expect to see growth on ata and SAT data.	both interim

C&I:4 The ILT leads instructional improvement through distributed leadership.	ILT members will collaborate with departments to analyze unit assessment data, and to provide support in improving practice. Data from the 6 week cycles will be used to measure progress.	ILT members will continue to collaborate with departments to analyze unit assessment data, and to provide support in improving practice. Members will also provide support to departments as they build their project based learning units. Data from the 6	ILT members will provide support to teachers in improving their practice, and will provide support as teachers implement their project based learning units. Data from the 6 week cycles will be used to measure progress and SAT data to measure progress.
Select a Practice	ILT members will provide professional learning to all staff to develop and implement daily formative assessments. Data from the 6 week cycles will be used to measure progress.	ILT members will collaborate with departments to develop and implement daily formative assessments. Data from the 6 week cycles will be used to measure progress.	All staff will use daily formative assessments to target differentiated instruction for all students. Progress will be measures by interim assessment data and SAT data.

<u>Return to Top</u>

# SY24 Progress Monitoring

Resources: 💋								
	above. CIWP T	elow are the goals for this Theory of Action that were created bove. CIWP Teams will use this section to progress monitor the bals on a quarterly basis.						
Performance Goals								
Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
50% of all student show mastery on each unit perfomance task as	Other End of Unit Assessments, all core departments	African American Male		50%	Select Status	Select Status	Select Status	Select Status
measured by the end of unit assessment.		Overall		50%	Select Status	Select Status	Select Status	Select Status
50% of all students show mastery of	Interim Assessment Data	African American Male		50%	Select Status	Select Status	Select Status	Select Status
skills as measured by the interim assessments.		Overall		50%	Select Status	Select Status	Select Status	Select Status
		Practice Goals				Progress N	lonitoring	
Identified Pract	tices	SY24		Quarter 1	Quarter 2	Quarter 3	Quarter 4	
C&I:2 Students experience grade-level, standards-aligned instruction.		We will use 6 week data cycle data to determine progress toward this practice.		Select Status	Select Status	Select Status	Select Status	
C&I:4 The ILT leads instructional improvement through distributed leadership.		ILT members will collaborate with departments to analyze unit assessment data, and to provide support in improving practice. Data from the 6 week cycles will be used to measure progress.		g practice.	Select Status	Select Status	Select Status	Select Status
Select a Practice		ILT members will provide professional learning to all staff to develop and implement daily formative assessments. Data from the 6 week cycles will be used to measure progress.			Select Status	Select Status	Select Status	Select Status

Jump to Reflection	PriorityTOAGoal SettingProgressSelect the PriorityRoot CauseImplementation PlanMonitoringJull over your Refu		Postsecondary Success
	Reflectio	on on Founda	ation
Using the	associated documents, is this practice consistently implemented?		What are the takeaways after the review of metrics?
Yes	An annual plan is developed and implemented for providing College and Career Competency Curriculum (C4) instruction through CPS Success Bound or partner curricula (6th-12th).	alumni coorc	ed in the post-secondary success of our students. It would be helpful to have the Jinator work with us throughout the entire year. We need to be more intentional rting student choice in their post-secondary goals.
Partially	Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are embedded into student experiences and staff planning times (6th-12th).		
No	Work Based Learning activities are planned and implemented along a continuum beginning with career awareness to career exploration and ending with career development experiences using the WBL Toolkit (6th-12th).		
Partially	Early College courses (under Advanced Coursework) are strategically aligned with a student's Individualized Learning Plan goals and helps advance a career pathway (9th-12th).		What is the feedback from your stakeholders?
Yes	Industry Recognized Certification Attainment is backward mapped from students' career pathway goals (9th-12th).	Alumni appre provide ongo programming	eciate our outreach efforts, which is why we'd like to increase our ability to bing support. They would like us to provide more support for work-based
Yes	There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, review postsecondary data, and develop implementation for additional supports as needed (9th-12th).		
Partially	Staffing and planning ensures alumni have access to an extended-day pay "Alumni Coordinator" through the Alumni Support Initiative during both the summer and winter/spring (12th-Alumni).		
What	student-centered problems have surfaced during this reflection?		y, related improvement efforts are in progress? What is the impact? Do any of our address barriers/obstacles for our student groups furthest from opportunity?
terest in all ( nd we provid (ely to stay ir	not consistently being supported in their post secondary areas of of their classes. If students see a variety of post-secondary options, le them with support in pursuing them, we believe they would be more n school and graduate (11% of our students drop out before er the Illinois State Report Card).	possible for s colleges and all our studer the diverse le Naviance as starting durin occupations,	ing to hire a post-secondary coach to assist us in providing the best supports students' post-secondary success. We work with community colleges, state universities, and trade unions (field trips, and guest speakers). We are supporting nts in grades 11-12 in seminars, college tours and visits, and career visits, and in earner population. but are not fully supporting them all in grades 9-10. We use a tool to assist student in indentying career options. Our Embark program, ng grades 10-12, provides some students with exposure to a variety of including site visits, that help them think more broadly about their ary opportunities.
eturn to Top	Determine I	Priorities	
			Resources: 😭
What	is the Student-Centered Problem that your school will address in this Pri	iority?	Determine Priorities Protocol
Students			
ditional gui	and knowledge for post secondary options after they graduate. With idance and intentional support from all stakeholders, students will und are learning are valuable for post secondary success.		Indicators of a Quality CIWP: Determine Priorities Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core. Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative). For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation. Priorities are determined by impact on students' daily experiences.
<u>turn to Top</u>	Root C	ause	
			Resources: 💋
V	What is the Root Cause of the identified Student-Centered Problem	>	5 Why's Root Cause Protocol

5 Why's Root Cause Protocol

# As adults in the building, we...

need to consistently provide students with multiple post secondary options that will give them available choices based on interest and need. Based on the Illinois State Report Card we have a 48% graduation rate. If all teachers are invested in bridging our post secondary gaps through workforce planning, college tours and trips, internships, trade exposure, etc, students will be equipped and connected to the post secondary choices they make, which will ultimately lead to students having a concrete post secondary plan.

# A Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team.

Resources: 💋

The root cause is based on evidence found when examining the student-centered problem.

Root causes are specific statements about adult practice.

Root causes are within the school's control.

## <u>Return to Top</u>

# **Theory of Action**

# What is your Theory of Action?

lf we....

help all students see how to explore all possible career areas in their area of passion



# Indicators of a Quality CIWP: Theory of Action

Theory of Action is grounded in research or evidence based practices.

Theory of Action is an impactful strategy that counters the associated root cause.

Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics.

Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired staff/student practices), which results in... (goals)"

All major resources necessary for implementation (people, time, money, materials) are considered to write a feasible Theory of Action.

#### then we see....

students seeing a wider array of post-secondary career options as they continue to pursue their post-secondary goals, with guidance and support from all staff,

#### which leads to...

Return to Top

Increased commitment for our students to pursue their post high school pathway. RESOURCES NEEDED: Staff needs support and guidance in helping them know how to effectively and positively support students in pursuing their post-secondary goals; we will use time at faculty meetings and PLCs, and our available PD days, with the work led by the post-secondary team with the goal to decrease our dropout rate from 11% to 8%). SEE DATA ABOVE TO SHOW IDENTIFIED PRIORITY NEEDS.

# **Implementation Plan**

Resources: 💋

# Indicators of a Quality CIWP: Implementation Planning

Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible.

Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation.

Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team.

Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out.

Action steps are inclusive of stakeholder groups and priority student groups.

Action steps have relevant owners identified and achievable timelines

	Team/Individual Responsible for Implementation Plan 🔥		Dates for Progress Mo	8
	ILT Team		Q1 10/27/2023	Q3 03/22/2024
			Q2 01/12/2024	Q4 05/31/2024
	SY24 Implementation Milestones & Action Steps 🖉	Who 🖄	By When 📥	Progress Monitoring
plementation ilestone 1	By the end of quarter 1, the post-secondary team will meet with all departments to provide them with specific information to assist them in guiding and supporting students in pursuing their post-secondary options as measured by department meeting agendas.	Post-Secondary Team	10/27	Select Status
	<b>-</b>			
tion Step 1	The post-secondary team will develop materials and professional learning to ensure all departments understand what post-secondary options are available for their students and how the teacher can best support the students.	Post-Secondary Team	October 2	Select Status
tion Step 2	The post-secondary team will meet with each department, provide professional learning, and answer questions from teachers to ensure all teachers know how to support their students.	Post-Secondary Team	October 27	Select Status
tion Step 3				Select Status
tion Step 4				Select Status
tion Step 5				Select Status
plementation ilestone 2	By the end of quarter 2, 100% 12th grade students have attended either a college fair/tour, or have visited a work force site as measured by attendance records.	Post-Secondary Team	December 22	Select Status
tion Step 1	Identify interests of each student in order to develop a schedule and plan for providing the appropriate site visit for each student, based on their interest and choice.	Post-Secondary Team	September 29	Select Status
tion Step 2	Develop a schedule and plan for all site visits; develop a follow-up survey to determine students' response and their goals after they have experienced their visit.	Post-Secondary Team	October 13	Select Status
tion Step 3	Ensure all students participate in their site visits and complete the follow-up survey.	Post-Secondary Team	December 22	Select Status
tion Step 4	Ensure all teachers have the site visit schedule for each of their students. Teachers will use this site visit information to talk with students about their site visits, their post-secondary goals, and to help build their excitement for their upcoming visits.	Post-Secondary Team	October 13	Select Status

Implementation Milestone 3	knowledgable of all post-secondary options through the exploration of school links, LPS progress reports, counseling and post-secondary coach support services.	Post-Secondary Team	March 22	Select Status
Action Step 1	Develop a curriculum in senior seminar that incorporates activities in SchooLinks.	Post-Secondary Coach	October 1	Select Status
Action Step 2	Create a course schedule for the distribution and explanation of LPS Progress Reports.	Post-Secondary Team	November 18	Select Status
Action Step 3	Create a tracking document to monitor student progress that can be shared with teachers and relevant stakeholders, in order to ensure that all stakeholders are updated on student progress. Identify students who need additional support in post-secondary planning.	Post-Secondary Team	October 15	Select Status
Action Step 4	Hold one on one senior conferences to discuss post-secondary options, identitfy necessary supports, and provide guidance.	Post-Secondary Team	Jaunary 16	Select Status
Action Step 5				Select Status
Implementation Milestone 4	By the end of quarter 4, end of the year academic and post-secondary plans for 12th grade and SchooLinks curriculum for 9th-11th grade will be implemented.	Post-Secondary Team	June 1	Select Status
Action Step 1	Grade 9-12 ILPs will be implemented and target dates will be met as measured by the scope and sequence.	Post-Secondary Team	February 28	Select Status

# FENGER HS\_SY24-SY26\_CIWP: 609705

# Priority 2 (Required)

Action Step 2	Develop a tool to measure the success of the ILPs in supporting students in pursuing their post-secondary options.	Post-Secondary Team	February 28	Select Status
Action Step 3	Administer the tool.	Post-Secondary Team	March 31	Select Status
Action Step 4	Analyze data and modify ILPs based on areas of need as identified by the tool.	Post-Secondary Team	June 1	Select Status
Action Step 5				Select Status
SY25 Anticipated	SY25-SY26 In By school year 2025-2026 we will be continuing to work towards creati and incorporated in each deparment's curriculum.	nplementation Milestones	ondary planning is a stand	ard throughout the school 🛛 🖄
Milestones				
SY26 Anticipated Milestones	By school year 2026 we will be working towards continuing to increase level.	e the graduation and ontrac	ck rate, including the execut	ion of ILPs for each grade 🛛 🖄

Return to Top

# **Goal Setting**

	Resources: 💋
Indicators of a Quality CIWP: Goal Setting	IL-EMPOWER Goal Requirements
Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).	For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:
Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).	-The CIWP includes a reading Performance goal -The CIWP includes a math Performance goal
Goals seek to address priorities and opportunity gaps by embracing the principles of Targeted Universalism.	-The goals within the reading, math, and any other
There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.	IL-EMPOWER goals include numerical targets -Schools designated as Targeted Support identify the student groups named in the designation within the goal
Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.	above and any other IL-EMPOWER goals
Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.	

# **Performance Goals**

#### -1 T Onti .11

					Numerical	Targets [Opti	onal] 🗡
Specify the Goal 🛛 📥	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🖄	SY24	SY25	SY26
50% of ILPs will be completed for	Vez	Learn, Plan, Succeed	Overall		50%		
grades 9-11th	Yes	Learn, Plan, Succeeo	African American Male		50%		
60% of KPIs will be completed for 12th	Yes	% of KPIs Completed	Overall		60%		
grade	Tes	(12th Grade)	African American Male		60%		

# **Practice Goals**

#### Specify your practice goal and identify how you will measure progress towards this goal. 🖄 Identify the Foundations Practice(s) most aligned to your practice goals. 🔏 **SY24** SY25 **SY26** PS:6 There is an active Postsecondary Leadership Team (PLT) that meets at least 2 We will review school links data reports, We will review school links data reports, We will review school links data reports, progress montioring metrics and reevaluate PLT implementation of additional supports needed in order to ensure that all goals are progress montioring metrics and reevaluate PLT implementation of additional supports needed in order to additional supports needed in order to additional supports needed in order to times a month in order to: intentionally plan for postsecondary, review postsecondary data, and develop implementation for being met and student progress is ensure that all goals are being met ensure that all goals are being met and additional supports as needed (9th-12th). increasing. and student progress is increasing. student progress is increasing.

We will review tracking data for guardian

P&E:2 Staff fosters two-way communication with families and community members by regularly offering creative ways for stakeholders to participate.	interactions including bata for guaroidal interactions including phone calls, meetings, FAFSA night, open house, and senior night. Additionally, we will review the number of community partner interactions including open house, workshops, as well as college and career fairs.	We will continue to review tracking data and readjust current practices as needed to keep all stakeholders engaged	We expect to see an increase in family and community interaction with the change in the culture and climate of the school			
PS:2 Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are embedded into student experiences and staff planning times (6th-12th).	Through collaboration with teachers and post secondary coach, we will ensure that school links curriculum is implemented and evaluated school-wide as well as across classrooms 9th-12th.	We will review the the timeline in which schoolinks curriculum is being implemented and the completion of ILPs across grade levels	We will review the completion of ILPs across grade levels, and persistance rates. We will also identify areas of improvement.			
Return to Top SY24 Progress Monitoring						
Resources: 💋						

above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

Performance Goals								
Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
50% of ILPs will be completed for	Learn, Plan, Succeed	Overall		50%	Select Status	Select Status	Select Status	Select Status
grades 9-11th	Learn, Flan, Succeed	African American Male		50%	Select Status	Select Status	Select Status	Select Status
60% of KPIs will be completed for 12th grade	% of KPIs Completed (12th	Overall		60%	Select Status	Select Status	Select Status	Select Status
	Grade)	African American Male		60%	Select Status	Select Status	Select Status	Select Status
Practice Goals Progress Monitoring								
Identified Pract	ices	SY24			Quarter 1	Quarter 2	Quarter 3	Quarter 4
PS:6 There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, review postsecondary data, and develop implementation for additional supports as needed (9th-12th).								
at least 2 times a month in order to: intentiona review postsecondary data, and develop impl	ally plan for postsecondary,	We will review school links data report metrics and reevaluate PLT implemen needed in order to ensure that all goal progress is increasing.	tation of additio	nal supports	Select Status	Select Status	Select Status	Select Status
at least 2 times a month in order to: intentiona review postsecondary data, and develop impl	ally plan for postsecondary, lementation for additional	metrics and reevaluate PLT implemen needed in order to ensure that all goal	tation of additions s are being met an interactions open house, and r of community	nal supports t and student including d senior night. partner				



This CIWP serves as your School Improvement Plan, which is required for schools in school improvement status (comprehensive or targeted) as identified by the Illinois State Board of Education (ISBE). The following section, "IL-Empower," addresses grant requirements, assurances, and alignment across your CIWP, grant budget, and state designation.

If Checked: No action needed

Our school DOES NOT receive school improvement funding through Title I, Part A, 1003 (IL-Empower).  $\checkmark$ (Continue to Parent & Family Plan)

Select a Goal		
Select a Goal		
Select a Goal		



### **Parent and Family Plan**

If Checked:	$\checkmark$	Our school is a Title I school operating a Schoolwide Program
Complete School & Family Engagement Policy, School & Family Compact, and Parent & Family Engagement Budget sections		This CIWP serves as your comprehensive Title I plan, which is a federal requirement for every Title I school operating a schoolwide program. As outlined in the federal legislation, this plan must be reviewed on at least an annual basis, and it must be made available to the district, parents, and the public. The following section, "Title I Schoolwide Programs and Parent Involvement," addresses the federal Title I requirements around meaningful parent and family involvement in developing and implementing Title I schoolwide programs.
If Checked: No action needed		Our school is a non-Title I school that does not receive any Title I funds. (Continue to Approval)

#### SCHOOL & FAMILY ENGAGEMENT POLICY

ESSA, Title I, Part A law requires schools to develop a parent and family policy that reflects their commitment to develop best engagement practices and maximizes meaningful consultation. Checking the boxes below indicates that your school understands and complies with each requirement listed.

- The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also hold an annual Title I PAC Organizational meeting at which 4 PAC officers are elected and monthly meeting dates are identified. The school will also offer parental and family engagement meetings, including monthly school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend.
- At the request of parents, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children.
- Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading
- Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks.
- Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments, including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators.
- Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement.
- Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate, and work with parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members.
- Schools will, to the extent feasible and appropriate, coordinate and integrate parent involvement programs and activities with other federal, state, and local programs, including public preschool programs, and conduct other activities, such as parent resource centers, that encourage and support parents in more fully participating in the education of their children.
- Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language.

#### SCHOOL & FAMILY COMPACT

Your school shall jointly develop, with parents, a school-parent compact that outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement. Checking off the statements below indicates your school will develop a compact that complies with each requirement. Compact statements will be housed at the school and shared with all parents.

- The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards.
- The school will hold parent-teacher conferences.
- The school will provide parents with frequent reports on their children's progress.
- The school will provide parents reasonable access to staff.
- The school will provide parents, as appropriate, opportunities to engage in and volunteer with school activities.
- The parents will support their children's learning.
- The students will share the responsibility for improved student academic achievement by engaging in behaviors such as good attendance, positive attitude, and class preparation, among others.

#### PARENT & FAMILY ENGAGEMENT BUDGET

The overarching goal for Title I Parent & Family Engagement funds is to increase student academic achievement through parental and family engagement and supporting skills development. In the box below, identify the academic priority areas around which your parent engagement & skills development will be aligned. As a reminder, use of your funds must occur in consultation with parents.

Parent & Family Engagement Funds will be used to purchase items to update the parent room in order to ensure parents have a usable and comfortable space to learn and develop their work force skills

In order to maintain compliance with the use of Title I Parent & Family Engagement funds, please review and check each box below to indicate that your school understands and complies with the requirements following. We will...

- Spend Parent & Family Engagement Funds in a timely manner (Average 10%/month)
- Collaborate with parents, prioritizing PAC officers, to decide on Title I expenditures
- $\mathbb M$  Assure that funds impact the majority of parents or focus on parents with students most at academic risk
- Provide up to date monthly fund reports to PAC officers
- Maintain a binder with the original documents related to PAC meetings, presentations, fund expenditures and other evidence of collaboration
- 🗹 🛛 Provide support to PAC officers including but not limited to consultation about fund usage, meeting set-up, information dissemination, and organizational support